

**- REVISED -**

**Agenda item #5**

**3:00 PM**

**CITY OF SAN ANTONIO  
DEPARTMENT OF COMMUNITY INITIATIVES  
CITY COUNCIL AGENDA MEMORANDUM**

**TO:** Mayor and City Council  
**FROM:** Dennis J. Campa, Director, Department of Community Initiatives  
**SUBJECT:** Ten-Year Plans to End Hunger and Chronic Homelessness  
**DATE:** January 27, 2005

**SUMMARY AND RECOMMENDATIONS**

- A. This resolution adopts the *Ten-Year Plan to End Chronic Homelessness in San Antonio*.
- B. This resolution adopts the *Ten-Year Plan for Food Security in San Antonio*.

Staff recommends approval of these resolutions.

**BACKGROUND INFORMATION**

To address the problem of hunger and the interconnected issue of homelessness in San Antonio, Mayor Ed Garza established the Mayor's Task Force on Hunger and Homelessness in July 2003. The Task Force is comprised of representatives of the community, as well as agencies that serve homeless individuals and provide food assistance. The chairpersons of the Task Force are City Councilmembers Julian Castro and Patti Radle.

The Task Force was charged with developing short and long-term strategies to address hunger and homelessness. The Task Force made recommendations to the City Council regarding hunger and homelessness initiatives on July 30, 2003. In response to the Task Force recommendations, City Council appropriated \$1,014,000 in one-time resources from the fiscal year 2004 Operating Budget to augment existing support of hunger prevention and support services for homeless individuals. For fiscal year 2005, \$1,183,039 was allocated to hunger and homelessness initiatives, which included an additional \$250,000 approved by City Council for a Day Center and/or Mobile Canteen that will serve homeless individuals and families. Services for this new initiative are anticipated to begin in March 2005.

The ten-year plans are a result of a 16-month process of the Task Force. It draws on data from the 2003 U.S. Conference of Mayor's Report, San Antonio/Bexar County Continuum of Care (CoC), the 2003 Census report, as well as substantial input by CoC members and other key community stakeholders.

### Hunger

The hunger plan, *A Ten-Year Plan for Food Security in San Antonio*, identifies the following four strategic areas of work: 1) Build Resources to Meet Food Security Needs; 2) Educate to Improve Quality of Life; 3) Create Synergy; and 4) Act on Meaningful Data. For each of these areas, the Task Force Hunger Subcommittee members outlined milestones against which to measure San Antonio's progress at the one, five and ten year intervals.

### Homelessness

*The Ten-Year Plan to End Chronic Homelessness in San Antonio* incorporates the National Alliance to End Homelessness' four steps for planning: 1) Plan for Outcomes, 2) Homelessness Prevention, 3) Stabilization/Housing First, and 4) Build the Infrastructure. Each step includes objectives, strategies and action plans for prevention and intervention of homelessness to be carried out in 10 years. A timeline with milestones and target dates for completion is contained in the Plan.

Both of the plans were presented to City Council on January 13, 2005 for approval and implementation. Council requested that estimated costs be identified to achieve the various goals identified in the plans and that the plans, as revised with cost estimates, be re-presented to Council on January 27, 2005 for adoption.

## POLICY ANALYSIS

These resolutions support the City's core issue of providing a safety net of services to our most vulnerable residents. Temporary emergency assistance is provided to individuals and families who are food insecure, as well as those who are homeless. Specific strategies to address hunger and homelessness in the next ten years in San Antonio are detailed in the two plans.

As one part of its continuing review of services to the hungry and homeless, the City is evaluating the feasibility of selling its two homeless shelters and reinvesting the proceeds in two new facilities: a campus style setting for family emergency shelter and transitional housing, and second facility to serve downtown homeless singles. Reinvestment options include the possibility of joining with other community providers and investors to create a new community facility.

## FISCAL IMPACT

There is no immediate impact on the General Fund. The plans serve as a call for community action on these issues. These plans do not constitute a mandate for City funding. The estimated cost for the plans is \$52.3 million, as detailed in Attachments A and B. The adoption of these plans improves the City's competitiveness for federal and state funding available surrounding these issues. Moreover, the success of these plans will be dependent on the co-investment by numerous partners. The approval of the resolutions adopting both plans requires no General Fund commitment by the City.

## **COORDINATION**

These efforts have been coordinated with the Mayor's Task Force on Hunger and Homelessness and the Continuum of Care. The Task Force includes academicians, businesses, congregations, service providers, and consumers. The Continuum of Care and the Homeless Action Coalition will oversee implementation of the Homelessness Plan and the Department's Leadership in Action Program will oversee the implementation of the Hunger Plan. Both plans were presented to the Economic and Human Development Committee on January 11, 2005.

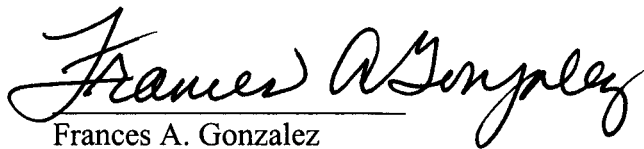
## **SUPPLEMENTARY COMMENTS**


Provisions of the City Ethics Ordinance do not apply.

Attachment A: Food Security Objectives, Strategies and Action Steps with Timeline

Attachment B: Homelessness Objectives, Strategies and Action Steps with Timeline

  
Dennis J. Campa, Department Director  
Department of Community Initiatives

  
Frances A. Gonzalez  
Assistant City Manager

  
J. Rolando Bono  
Interim City Manager

## **Acronym Key for Hunger and Homelessness 10 Year Plans**

AACOG	Alamo Area Council of Governments
AWS	Alamo Workforce Source
CDBG	Community Development Block Grants
CHS/CHSC	Center for Healthcare Services
CoC/COC	Continuum of Care
HMIS	Homeless Management Information System
COSA	City of San Antonio
CSS	Christian Senior Services
HAC/HAEC	Homeless Action Coalition
HHSC/HHSC	Health and Human Service Commission
HOME	Home Investments Partnership Program
HUD	Housing and Urban Development
LAP	Leadership in Action Program
MOU	Memorandum of Understanding
NLC	National League of Cities
SAFB	San Antonio Food Bank
SAHA	San Antonio Housing Authority
TCE	Texas Cooperative Extension, Bexar County
TDCJ	Texas Department of Criminal Justice
TYC	Texas Youth Commission
USCOM	United States Conference of Mayors